

# NATIONAL INSTITUTE FOR HEALTH AND CARE EXCELLENCE

## Guideline scope

### Social work for adults with complex needs

The Department of Health and Social Care has asked NICE to develop a guideline on social work for adults with complex needs.

The guideline will be developed using the methods and processes outlined in [developing NICE guidelines: the manual](#).

This guideline will also be used to develop the NICE quality standard for social work for adults with complex needs.

#### **1 Why the guideline is needed**

People with complex needs, including learning disabilities and mental health needs often experience difficulties in their daily lives and in their relationships with other people and social institutions.

Social workers, in partnership with adults who have complex needs, use relationship-based practice and strengths-based approaches to enable people to meet their goals. Personalised communication and the application of professional values, including empathy, empowerment and understanding, enable people to be heard, have more control, choice and autonomy.

Social work includes long-term services or support to maintain quality of life, and short-term support to reduce the need for ongoing support. These are intended to improve social outcomes, as defined by [the Care Act 2014](#).

[The Department of Health and Social Care's framework and handbook](#) outlines a strength-based model to guide social workers in practice, supervision and quality assurance. This guideline will evaluate approaches in this model that are relevant to adults with complex needs.

## 1 **Key facts and figures**

- 2 • [The 2019 King's Fund Social care 360 report](#) found that local authorities  
3 received 1.84 million new requests for social care support in 2017/18,  
4 nearly three-quarters (1.32 million) from older adults. Requests for support  
5 have risen by 2% since 2015/16, with the rise mainly among working age  
6 adults.
- 7 • But the report showed that the number of people receiving social care is  
8 falling. Between 2009/10 and 2013/14, the number of adults receiving  
9 publicly funded social care fell by 400,000.
- 10 • Total local authority expenditure on adult social care in 2017/18 was  
11 £21.3 billion. This has risen since 2013/14, but is still £700 million below  
12 the level of spending in 2010/11, despite increasing demand. Self-funded  
13 spending on care has been estimated at nearly £11 billion a year.
- 14 • About 1.5 million people are employed in social care jobs in England,  
15 including just over 30,000 registered social workers. There are around  
16 20,500 social worker jobs in the adult social care sector and about 3,700  
17 social workers are approved mental health practitioners.
- 18 • Disabilities, including serious mental illness and intellectual disabilities, are  
19 associated with increased risk of preventable secondary conditions, earlier  
20 onset of conditions associated with ageing, and premature mortality.

## 21 **Current practice**

22 Adults with complex needs may receive social care at home, in residential or  
23 nursing homes, or through short-term reablement support to help them regain  
24 independence after a health crisis or hospital admission. It may be delivered  
25 by various organisations, but social workers in local authorities or in integrated  
26 health and social care services have statutory duties to assess the person's  
27 needs and plan and coordinate care.

28 The [Care Quality Commission State of care report 2017/18](#) notes that most  
29 people in England receive a good quality of adult social care. Nearly  
30 two-thirds of people using social care services are very satisfied with the  
31 support they have received, and this figure is unchanged in recent years.

1 But the report shows significant variation in quality, access, and workforce  
2 recruitment and retention. In 2018, 21% of adult social care services and 30%  
3 of NHS mental health services were rated as requiring improvement. People  
4 from black, Asian and minority ethnic groups report lower levels of satisfaction  
5 than those from white ethnic groups. And the number of formal complaints is  
6 increasing, with many being about systemic issues rather than individual  
7 incidents.

8 With an increasing need for social care, variation in provision and stretched  
9 resources, it is vital to ensure commissioning and delivery is informed by the  
10 best available evidence about effective ways of working. The [Chief Social  
11 Worker for Adults' annual report: 2018 to 2019](#) identified knowing what works  
12 and developing a better evidence base for social work practice as priorities.  
13 This guideline will support these priorities.

#### 14 **Policy, legislation, regulation and commissioning**

15 Legislation particularly relevant to this guideline includes:

- 16 • [Human Rights Act 1998](#)
- 17 • Mental Health Acts [1983](#) and [2007](#)
- 18 • [Care Act 2014](#) and [Care Act Statutory Guidance](#) (2018)
- 19 • [Health and Social Care \(National Data Guardian\) Act 2018](#)
- 20 • [Mental Capacity Act 2005](#) as well as the [Mental Capacity \(Amendment\) Act  
21 2019](#)

## 22 **2 Who the guideline is for**

23 This guideline is for:

- 24 • registered social workers
- 25 • approved mental health professionals
- 26 • social work supervisors and managers
- 27 • social work academics, educators and practice educators
- 28 • health and social care staff who support people with complex needs

- 1 • adults with complex needs (including learning disabilities and mental health  
2 difficulties) their families or carers, and the public.

3 NICE guidelines cover health and care in England. Decisions on how they  
4 apply in other UK countries are made by ministers in the [Welsh Government](#),  
5 [Scottish Government](#), and [Northern Ireland Executive](#).

### 6 ***Equality considerations***

7 NICE will carry out an equality impact assessment during scoping. The  
8 assessment will:

- 9 • list equality issues identified, and how they have been addressed  
10 • explain why any groups are excluded from the scope.

## 11 **3 What the guideline will cover**

### 12 **3.1 Who is the focus?**

#### 13 **Groups that will be covered**

14 People aged 18 or older with complex needs.

15 For the purpose of this guideline adults with complex needs are defined as  
16 people needing a high level of support with many aspects of their daily life and  
17 relying on a range of health and social care services. This may be because of  
18 illness, disability or a combination of these. Complex needs may be present  
19 from birth, or may develop after illness or injury or as people get older. (Based  
20 on a [definition of complex needs by the Think Local Act Personal partnership](#)).

### 21 **3.2 Settings**

22 All settings where social work is provided for adults with complex needs.

### 1 **3.3 Activities, services or aspects of care**

#### 2 **Key areas that will be covered**

3 When developing the guideline we will look at evidence in the areas below as  
4 long as the work is led or delivered by a registered social worker. It may not  
5 be possible to make recommendations in all the areas.

6 1 Social work assessment and care planning – models and approaches to  
7 assessment, care planning and review in:

- 8 – needs assessment
- 9 – risk assessment
- 10 – supporting people to plan for the future, including considering
- 11 changing needs, wishes and capabilities
- 12 – preventing an escalation of need, or providing urgent support if needs
- 13 escalate
- 14 – the role of social workers within multidisciplinary teams and how they
- 15 communicate, support and work with others.

16 2 Individual or family casework approaches to support the person and their  
17 family and carers in:

- 18 – problem solving, for example through restorative practice, family
- 19 group conferencing and building positive relationships
- 20 – promoting self-esteem and confidence by building on strengths and
- 21 developing coping strategies
- 22 – complex risk planning using signs of safety and wellbeing with people
- 23 who are at high risk or are experiencing uncertainty, including working
- 24 with people who have the capacity to understand the risks they are
- 25 facing and are refusing support
- 26 – coping with changing life situations and learning new approaches to
- 27 existing, new or emerging difficulties
- 28 – enabling positive risk-taking to promote independence
- 29 – helping people to connect with their local communities by using
- 30 neighbourhood networks and local area coordination, including peer
- 31 support.

## 1 **Areas that will not be covered**

- 2 1 Organisation of services.
- 3 2 Recommendations specific to particular disabilities or health conditions,  
4 although we will keep in mind any contexts stakeholders raise as  
5 relevant to this guideline.
- 6 3 Topics already covered by related NICE guidance, unless there are  
7 specific issues related to social work for adults with complex needs.

## 8 **Related NICE guidance**

### 9 ***Published***

- 10 • [Post-traumatic stress disorder](#) (2018) NICE guideline NG116
- 11 • [Decision-making and mental capacity](#) (2018) NICE guideline NG108
- 12 • [Preventing suicide in community and custodial settings](#) (2018) NICE  
13 guideline NG105
- 14 • [Dementia: assessment, management and support for people living with  
15 dementia and their carers](#) (2018) NICE guideline NG97
- 16 • [Care and support of people growing older with learning disabilities](#) (2018)  
17 NICE guideline NG96
- 18 • [Learning disabilities and behaviour that challenges: service design and  
19 delivery](#) (2018) NICE guideline NG93
- 20 • [Intermediate care including reablement](#) (2017) NICE guideline NG74
- 21 • [Mental health of adults in contact with the criminal justice system](#) (2017)  
22 NICE guideline NG66
- 23 • [Coexisting severe mental illness and substance misuse: community health  
24 and social care services](#) (2016) NICE guideline NG58
- 25 • [Physical health of people in prison](#) (2016) NICE guideline NG57
- 26 • [Multimorbidity: clinical assessment and management](#) (2016) NICE  
27 guideline NG56
- 28 • [Mental health problems in people with learning disabilities: prevention,  
29 assessment and management](#) (2016) NICE guideline NG54
- 30 • [Transition between inpatient mental health settings and community or care  
31 home settings](#) (2016) NICE guideline NG53

- 1 • [Community engagement: improving health and wellbeing and reducing](#)  
2 [health inequalities](#) (2016) NICE guideline NG44
- 3 • [Transition from children's to adults' services for young people using health](#)  
4 [or social care services](#) (2016) NICE guideline NG43
- 5 • [Autism spectrum disorder in adults: diagnosis and management](#) (2016)  
6 NICE guideline CG142
- 7 • [Older people: independence and mental wellbeing](#) (2015) NICE guideline  
8 NG32
- 9 • [Care of dying adults in the last days of life](#) (2015) NICE guideline NG31
- 10 • [Transition between inpatient hospital settings and community or care home](#)  
11 [settings for adults with social care needs](#) (2015) NICE guideline NG27
- 12 • [Older people with social care needs and multiple long-term conditions](#)  
13 (2015) NICE guideline NG22
- 14 • [Home care: delivering personal care and practical support to older people](#)  
15 [living in their own homes](#) (2015) NICE guideline NG21
- 16 • [Challenging behaviour and learning disabilities: prevention and](#)  
17 [interventions for people with learning disabilities whose behaviour](#)  
18 [challenges](#) (2015) NICE guideline NG11
- 19 • [Violence and aggression: short-term management in mental health, health](#)  
20 [and community settings](#) (2015) NICE guideline NG10
- 21 • [Domestic violence and abuse: multi-agency working](#) (2014) NICE public  
22 health guideline PH50
- 23 • [Psychosis and schizophrenia in adults: prevention and management](#) (2014)  
24 NICE guideline CG178
- 25 • [Common mental health problems: identification and pathways to care](#)  
26 (2011) NICE guideline CG123
- 27 • [Coexisting severe mental illness \(psychosis\) and substance misuse:](#)  
28 [assessment and management in healthcare settings](#) (2011) NICE guideline  
29 CG120
- 30 • [Depression in adults with a chronic physical health problem: recognition](#)  
31 [and management](#) (2009) NICE guideline CG91
- 32 • [Mental wellbeing in over 65s: occupational therapy and physical activity](#)  
33 [interventions](#) (2008) NICE guideline PH16

1 ***In development***

- 2 • [End of life care – service delivery](#). NICE guideline. Publication expected  
3 October 2019
- 4 • [Carers: provision of support for adult carers](#). NICE guideline. Publication  
5 expected January 2020
- 6 • [Depression in adults: treatment and management](#) NICE guideline.  
7 Publication expected February 2020 (update of [Depression in adults:  
8 recognition and management](#))
- 9 • [Safeguarding adults in care homes](#) NICE guideline. Publication expected  
10 October 2020
- 11 • [Self-harm in over 8s: short- and long-term management and prevention of  
12 recurrence](#) NICE guideline. Publication expected January 2022 (update of  
13 [Self-harm in over 8s: short-term management and prevention of recurrence](#)  
14 and [Self-harm in over 8s: long-term management](#))

15 **NICE guidance about the experience of people using NHS and social  
16 care services**

17 NICE has produced the following guidance on the experience of people using  
18 the NHS and social care services. This guideline will not include additional  
19 recommendations on these topics unless there are specific issues related to  
20 social work for adults with complex needs:

- 21 • [People's experience in adult social care services](#) (2018) NICE guideline  
22 NG86
- 23 • [Managing medicines for adults receiving social care in the community](#)  
24 (2017) NICE guideline NG67
- 25 • [Medicines optimisation](#) (2015) NICE guideline NG5
- 26 • [Patient experience in adult NHS services](#) (2012) NICE guideline CG138
- 27 • [Service user experience in adult mental health](#) (2011) NICE guideline  
28 CG136
- 29 • [Medicines adherence](#) (2009) NICE guideline CG76



### 1 **3.4 Economic aspects**

2 We will take economic aspects into account when making recommendations.  
3 We will develop an economic plan that states for each review question (or key  
4 area in the scope) whether economic considerations are relevant, and if so  
5 whether this is an area that should be prioritised for economic modelling and  
6 analysis. We will review the economic evidence and carry out economic  
7 analyses, using an NHS, individual or societal perspective, as appropriate.

### 8 **3.5 Key issues and draft questions**

9 While writing this scope, we have identified the following key issues and draft  
10 questions related to them:

11 When developing the guideline we will look at evidence in the areas and draft  
12 questions below as long as the work is led or delivered by a registered social  
13 worker.

14 1 Social work assessment and care planning – models and approaches to  
15 assessment, care planning and review

16 1.1 Needs assessment:

17 – What is the effectiveness of social work approaches to assessing and  
18 reviewing complex care and support needs (including strengths-based  
19 approaches)?

20 – In the opinion of everyone involved, what works well and what could  
21 be improved about social work assessments of complex care and  
22 support needs?

23 1.2 Risk assessment:

24 – What is the effectiveness of social work approaches to assessing and  
25 reviewing risk with adults with complex needs?

26 – In the opinion of everyone involved, what works well and what could  
27 be improved about risk assessment with adults with complex needs?

28 1.3 Supporting people to plan for the future, including considering  
29 changing needs, wishes and capabilities:

- 1 – What is the effectiveness of case management and care planning  
2 approaches in social work to support future planning (in relation to  
3 changing needs, wishes and capabilities)?
- 4 – In the opinion everyone involved, what works well and what can be  
5 improved about case management and care planning approaches in  
6 social work to support future planning (in relation to changing needs,  
7 wishes and capabilities)?
- 8 1.4 Preventing an escalation of need, or providing urgent support if  
9 needs escalate:
- 10 – What is the effectiveness of case management and care planning to  
11 prevent the escalation of need, or to provide urgent support if needs  
12 do escalate?
- 13 – In the opinion of everyone involved, what works well and what can be  
14 improved about case management and care planning to prevent the  
15 escalation of need, or to provide urgent support if needs do escalate?
- 16 1.5 The role of social workers within multidisciplinary teams and how  
17 they communicate, support and work with others:
- 18 – What is the effectiveness of integrated working among registered  
19 social workers and other practitioners to support adults with complex  
20 needs?
- 21 – In the opinion of everyone involved, what are the facilitators and  
22 barriers to integrated working between registered social workers and  
23 other practitioners to support adults with complex needs?
- 24 2 Individual or family casework approaches to support the person or family  
25 and carers
- 26 2.1 Individual or family casework to support problem solving, promoting  
27 self-esteem and confidence, complex risk planning, coping with  
28 changing life situations and enabling positive risk-taking to promote  
29 independence:
- 30 – What is the effectiveness of social work approaches to individual and  
31 family casework for adults with complex needs?

- 1 – In the opinion of everyone involved, what works well and what could  
2 be improved about social work approaches to individual and family  
3 casework for adults with complex needs?

4 2.2 Helping people to connect with local communities:

- 5 – What is the effectiveness of social and community support  
6 approaches (including peer support) in promoting social inclusion of  
7 adults with complex needs?

- 8 – In the opinion of everyone involved, what works well and what could  
9 be improved about social and community support (including peer  
10 support) to promote social inclusion for adults with complex needs?  
11

12 The key issues and draft questions will be used to develop more detailed  
13 review questions, which guide the systematic review of the literature.

14 **3.6 Main outcomes**

15 The main outcomes that will be considered when searching for and assessing  
16 the evidence are:

- 17 • person focused:
- 18 – quality of life (both health- and social-care related)
  - 19 – wellbeing
  - 20 – independence
  - 21 – ability to carry out activities of daily living
  - 22 – experience of services
  - 23 – participation and inclusion (including progress into employment)
  - 24 – self-efficacy and resilience
  - 25 – personal goal attainment
  - 26 – social capital (range of social contact that provides access to social,  
27 emotional or practical support)
  - 28 – communication
  - 29 – morbidity
  - 30 – mortality
- 31 • social work approach focused:

- 1 – reduction in crises
- 2 – timeliness (this could relate to timing to prevent an escalation of need,
- 3 timing to address current need, or timing to provide urgent support if
- 4 needs do escalate)
- 5 – access
- 6 – continuity of care and support.

7

8 The exact list of outcomes to be considered for each topic are context  
9 dependent and will be discussed when detailed review questions are  
10 formulated.

## 11 **4 NICE quality standards and NICE Pathways**

### 12 **4.1 NICE quality standards**

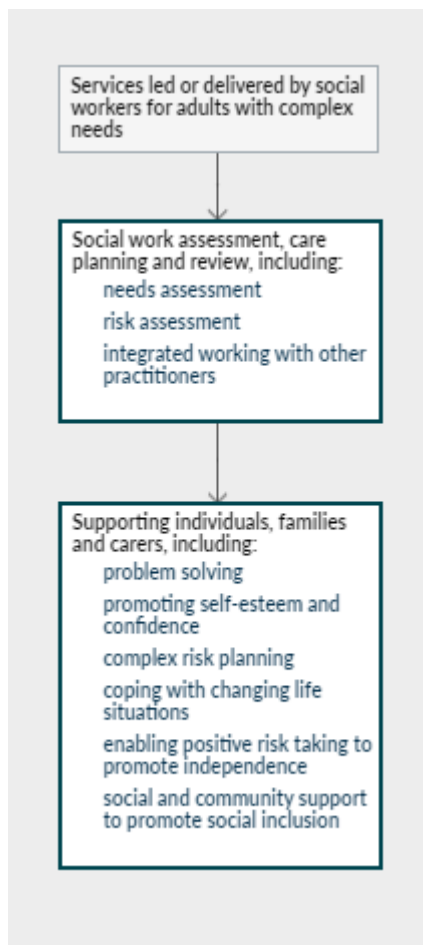
#### 13 **NICE quality standards that may need to be revised or updated when** 14 **this guideline is published**

- 15 • Social work for adults with complex needs. NICE quality standard.
- 16 Publication date to be confirmed

### 17 **4.2 NICE Pathways**

18 [NICE Pathways](#) bring together everything we have said on a topic in an  
19 interactive flowchart. When this guideline is published, the recommendations  
20 will be included in the NICE Pathway on social work for adults with complex  
21 needs (in development).

22 An outline based on this scope is included below. It will be adapted, and more  
23 detail added as the recommendations are written during guideline  
24 development.



1

## 2 **5 Further information**

This is the draft scope for consultation with registered stakeholders. The consultation dates are 21 October to 18 November 2019.

The guideline is expected to be published in January 2022.

You can follow progress of the [guideline](#).

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